



U N I V E R S I T Y O F
SOUTH CAROLINA
A I K E N

Dynamic Delivery: Sharing Learning Outcomes Results Across the University

Dr. Braden J. Hosch, Director of Institutional Effectiveness

Association for Institutional Research
Annual Forum, Chicago, IL
May 14-18, 2006

Presentation Overview

Context

- Institutional Profile
- Effective Assessment and Overcoming Barriers

The USC Aiken Rising Junior Writing Portfolio

- Development and Logistics

GEORGE: General Education Outcomes Report Generator

- Demonstration
- Specifications

How Results are Used to Change Curriculum

The screenshot displays the USC Aiken English Portfolio Reporting web application. The top navigation bar includes links for USC Aiken Home, Directories, Campus Map, Calendars, and A to Z Index. The main content area is titled "English Portfolio Reporting" and includes a breadcrumb trail: English Portfolio Assessment Interface -> Reporting. Below this, there are two sections for generating reports. The first section, "Score Report by Major", features a "Select term(s)" dropdown menu with options for Fall 2003, Spring 2004, Summer 2004, and Fall 2004, and a "Select major:" dropdown menu set to "All Majors". A "Generate Report" button is positioned to the right. The second section, "Scores by Student ID (Excel File)", has identical dropdown menus and a "Generate File" button. At the bottom, there is a section for "Advanced Reporting Options" with a link to "Advanced Report Generation". A right-hand sidebar contains a list of links: Institutional Effectiveness Home, Assessment, Interactive Tools, Facts and Figures, PowerDash, USCA Dashboard, Research Resources, Surveys, Staff/Contact Information, Site Map, and USC Aiken Home Page.

USC Aiken Institutional Profile

- Ranked #1 public Baccalaureate-General institution in South in 2005
- 30 undergraduate programs, 3 graduate programs
- Headcount = 3,303
- FT Faculty = 153
- NCAA Division II
(Reigning three time men's golf nat'l champs)



The Problem

- Assessment that produces results that no one uses is a waste of time.



- Assessment must:
 1. Produce useful results.
 2. Pertain to learning outcomes developed by faculty.
 3. Be manageable.



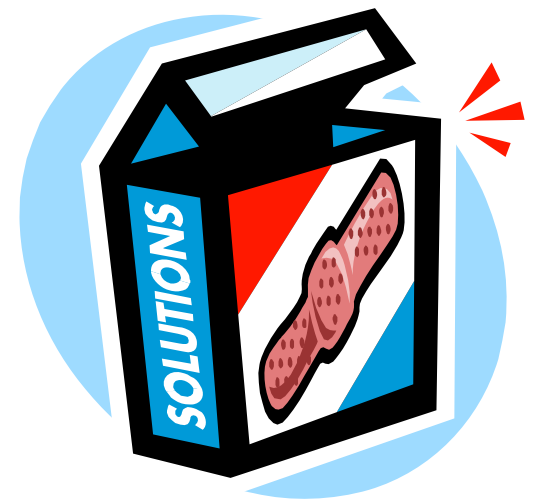
Barriers to Conducting Effective Assessment

- Limited resources
- Limited expertise
- Limited motivation



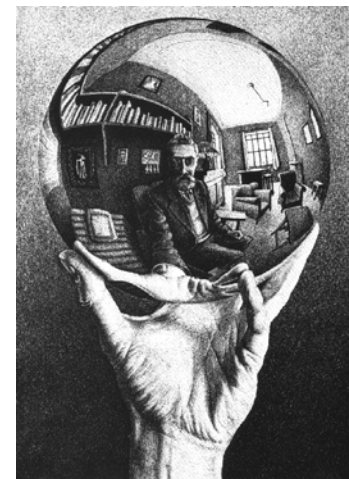
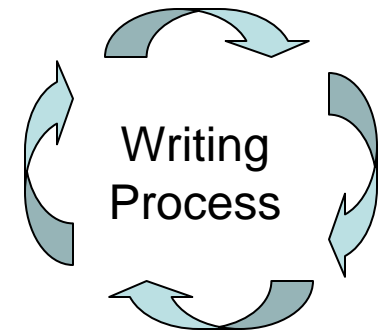
The Solution

- Once meaningful assessment process is developed by faculty:
 - Connect assessment data to unit record enterprise data
 - Deliver results to faculty online with basic analysis tools
 - Make it simple enough for an internet shopper to use.



Junior Writing Portfolios: Conceptual Design

- Pre-requisites / Graduation Requirement
 - Stakes are attached
- Process-oriented / Freshman to Junior years
 - Skills are applied over time
- Reflective component / Meta-cognitive piece
 - Cover essay explains choices
- Goal-oriented / Holistic and Analytic Outcomes
 - Six goals for writing competency
 - 3.0 overall score required



Writing Outcomes/Evaluative Rubric

Clarity of Purpose: Students will demonstrate the ability to establish a clear purpose (thesis or announced intent) and an appropriate awareness of audience (reader).

Quality of Thought: Students will demonstrate a level of rational thought that recognizes and examines complexity of ideas and is supported by credible and logical evidence.

Organization of Content: Students will demonstrate effective unity, coherence, and general arrangement of content, all in the appropriate support of purpose.

Use of Sources: Students will demonstrate correct and effective use of sources with clear attribution and accurate documentation.

Language and Style: Students will demonstrate the ability to make stylistic choices in vocabulary, diction, and syntax.

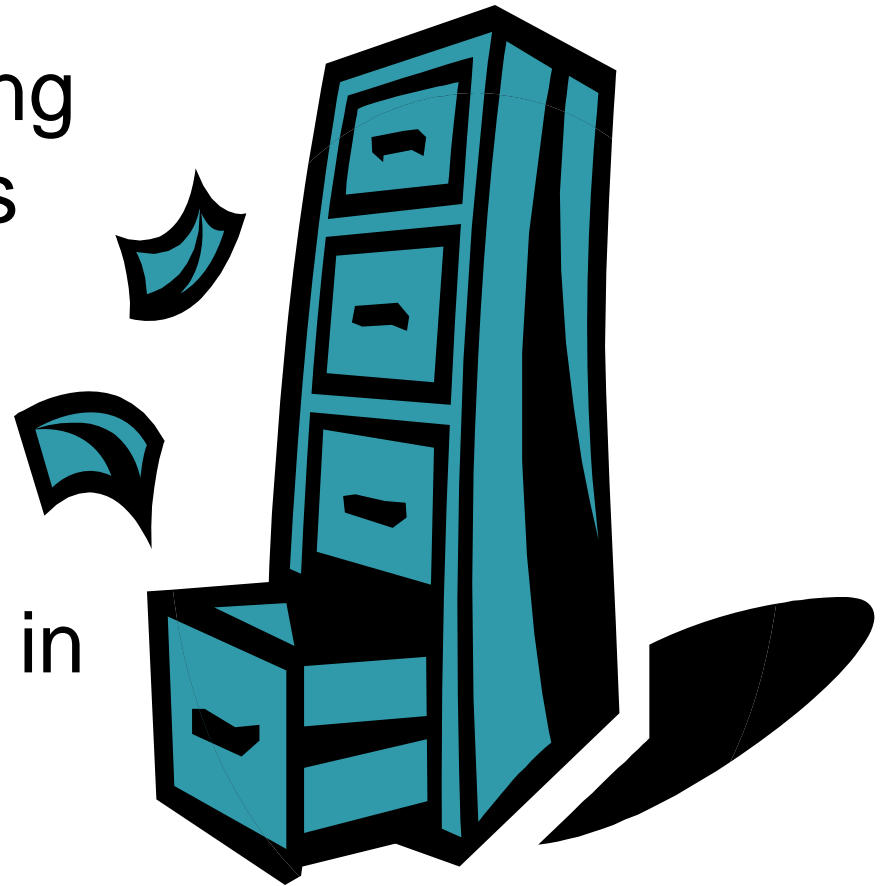
Grammar and Mechanics: Students will demonstrate competence in grammar, usage, punctuation, and spelling.

Logistics of Writing Portfolio

- Three course related graded papers and reflective essay
- Submitted in University writing center at 60+ hours
- Fall, Spring, and Summer evaluations
- Two graders with all discrepancies settled by 3rd reader
- Administrative fees / portfolio kit / required for submission
- Readers assess student competency for each of the six goals on a scale of 1 to 5. Minimum aggregate score of 3 (out of 5) to pass
- Students who do not pass may appeal and resubmit or choose to take AEGL 201: Writing in the University; failure on appeal requires 201

Writing Portfolio Deployment Timeline

- 1996-2003:
Data collection using
paper rating sheets
& filing cabinets
- Development of
AEGL 201: Writing in
the University



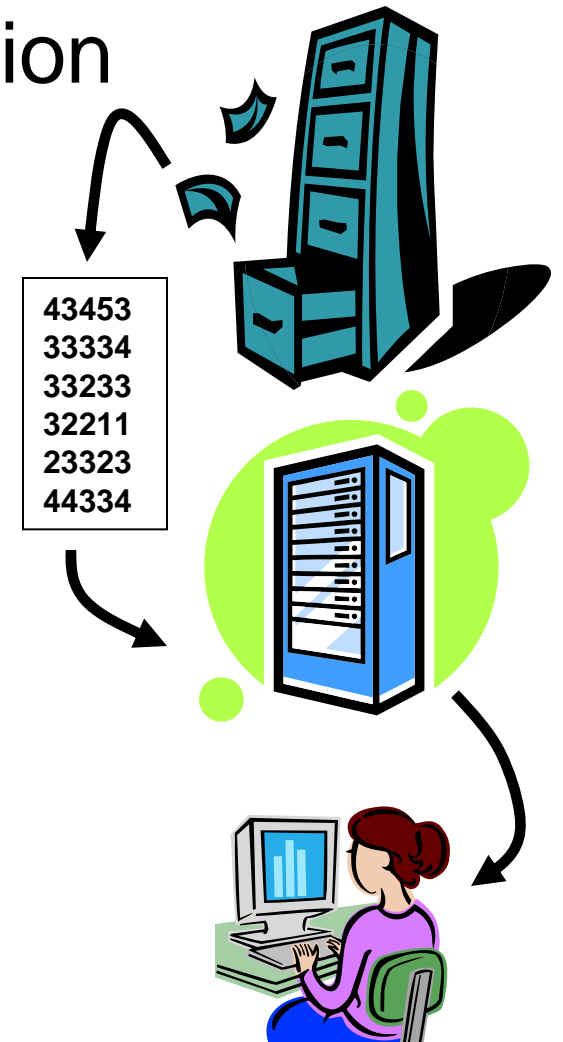
Deployment Timeline Continued

- 2003-04
Office of Institutional Effectiveness begins development of web-based data delivery system.
- 2004-05
Web interface launched for general education assessment.
- 2005-06
Additional general education competencies begin to be added to system.



Goals of the Web Interface

- Transform data into information
- Deliver information publicly
- Facilitate curricular change
- Expand faculty investment



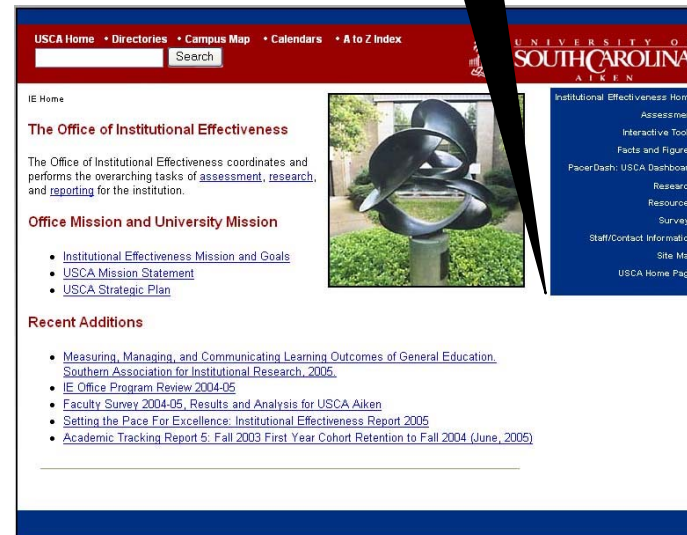
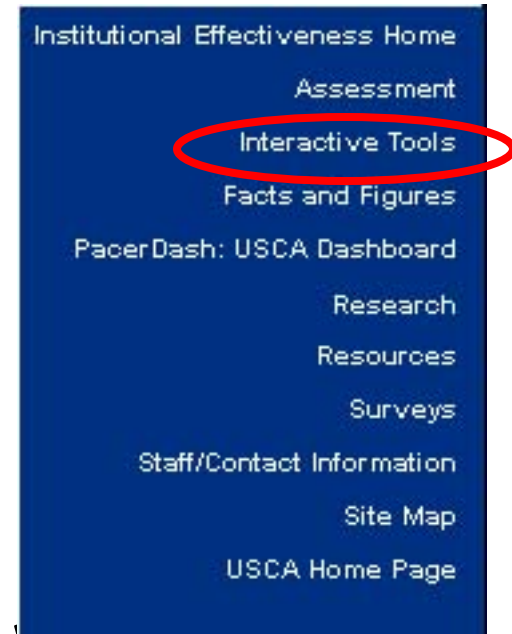
Web Interface Link

➤ Link to web tool:

- <http://ie.usca.edu/facstaff/>
- (Password protected)

➤ Link to USCA IE Office Web Site:

- <http://ie.usca.edu/>
- Click on “Interactive Tools”



All Majors Report

USCA Office of Institutional Effectiveness - Microsoft Internet Explorer

File Edit View Favorites Tools Help

Back Forward Stop Home Search Favorites Refresh Print View Source

Address <https://ie.usca.edu/facstaff/GEORGE/AEGLJ/reports/> Go Links

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Search

UNIVERSITY OF SOUTH CAROLINA Aiken

English Portfolio Reporting

[English Portfolio Assessment Interface](#) -> Reporting

Score Report by Major

Select term(s):
Fall 2003
Spring 2004
Summer 2004
Fall 2004

Select major:
All Majors
Biology
Business (All)
- Accounting
- Finance
- Management
- Marketing
- Marketing (Golf Course Services)
Chemistry
Communications
Education (All)
- Early Childhood Education
- Elementary Education
- Secondary Education (All)
- Secondary Education - Biology
- Secondary Education - Chemistry
- Secondary Education - English
- Secondary Education - Math
- Secondary Education - Science
- Secondary Education - Soc. Studies
- Special Education
English (All)
- English (General)
- English (Writing)
Exercise Science (All)
- Athletic Training

Scores by Student ID

Select term(s):
Fall 2003
Spring 2004
Summer 2004
Fall 2004

Advanced Reporting

[Advanced Report Generation](#)

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South Carolina Board of Trustees

Internet

All Majors Report

English Portfolio Score Report for All Majors

Term(s): Fall 2003, Spring 2004, Summer 2004, Fall 2004, Spring 2005, Summer 2005, Fall 2005, Spring 2006

| | <u>Clarity of Purpose</u> | <u>Quality of thought</u> | <u>Use of sources</u> | <u>Organization of Content</u> | <u>Language and Style</u> | <u>Grammar and Mechanics</u> | Aggregate |
|-------------------|---------------------------|---------------------------|-----------------------|--------------------------------|---------------------------|------------------------------|-----------|
| Below 2.0 | 1 | 1 | 27 | 3 | 8 | 22 | 5 |
| 2.0-2.49 | 19 | 25 | 80 | 17 | 63 | 84 | 43 |
| 2.5-2.99 | 43 | 54 | 116 | 60 | 90 | 101 | 139 |
| 3.0-3.49 | 498 | 493 | 550 | 514 | 566 | 623 | 666 |
| 3.5-3.99 | 364 | 362 | 270 | 366 | 310 | 292 | 301 |
| 4.0-4.49 | 300 | 268 | 213 | 271 | 218 | 162 | 145 |
| 4.5-5.0 | 118 | 140 | 83 | 112 | 87 | 59 | 44 |
| Total | 1343 | 1343 | 1339 | 1343 | 1342 | 1343 | 1343 |
| Mean | 3.47 | 3.46 | 3.22 | 3.43 | 3.3 | 3.18 | 3.34 |
| Std. Dev. | 0.58 | 0.6 | 0.69 | 0.58 | 0.62 | 0.62 | 0.53 |
| Std. Error | 0.016 | 0.016 | 0.019 | 0.016 | 0.017 | 0.017 | 0.014 |

Business Majors Report

English Portfolio Score Report for Business Majors

Term(s): Fall 2003, Spring 2004, Summer 2004, Fall 2004, Spring 2005, Summer 2005, Fall 2005, Spring 2006

| | <u>Clarity of Purpose</u> | <u>Quality of thought</u> | <u>Use of sources</u> | <u>Organization of Content</u> | <u>Language and Style</u> | <u>Grammar and Mechanics</u> | Aggregate |
|------------|---------------------------|---------------------------|-----------------------|--------------------------------|---------------------------|------------------------------|-----------|
| Below 2.0 | 1 | 0 | 3 | 0 | 0 | 3 | 0 |
| 2.0-2.49 | 3 | 4 | 32 | 2 | 15 | 25 | 10 |
| 2.5-2.99 | 14 | 10 | 43 | 16 | 26 | 27 | 37 |
| 3.0-3.49 | 153 | 150 | 163 | 163 | 178 | 192 | 213 |
| 3.5-3.99 | 108 | 123 | 67 | 103 | 90 | 82 | 81 |
| 4.0-4.49 | 73 | 64 | 48 | 69 | 43 | 34 | 22 |
| 4.5-5.0 | 16 | 17 | 11 | 15 | 16 | 5 | 5 |
| Total | 368 | 368 | 367 | 368 | 368 | 368 | 368 |
| Mean | 3.38 | 3.39 | 3.11 | 3.37 | 3.23 | 3.11 | 3.26 |
| Std. Dev. | 0.52 | 0.5 | 0.62 | 0.5 | 0.54 | 0.53 | 0.44 |
| Std. Error | 0.027 | 0.026 | 0.032 | 0.026 | 0.028 | 0.028 | 0.023 |

Sociology Majors Report


English Portfolio Score Report for Sociology Majors

Term(s): Fall 2003, Spring 2004, Summer 2004, Fall 2004, Spring 2005, Summer 2005, Fall 2005, Spring 2006

| | <u>Clarity of Purpose</u> | <u>Quality of thought</u> | <u>Use of sources</u> | <u>Organization of Content</u> | <u>Language and Style</u> | <u>Grammar and Mechanics</u> | Aggregate |
|------------|---------------------------|---------------------------|-----------------------|--------------------------------|---------------------------|------------------------------|-----------|
| Below 2.0 | 0 | 0 | 6 | 2 | 1 | 7 | 2 |
| 2.0-2.49 | 1 | 3 | 8 | 4 | 15 | 6 | 9 |
| 2.5-2.99 | 12 | 10 | 10 | 3 | 3 | 7 | 14 |
| 3.0-3.49 | 33 | 36 | 30 | 36 | 40 | 39 | 38 |
| 3.5-3.99 | 15 | 18 | 12 | 18 | 10 | 14 | 8 |
| 4.0-4.49 | 12 | 5 | 8 | 12 | 6 | 4 | 6 |
| 4.5-5.0 | 4 | 5 | 2 | 2 | 2 | 0 | 0 |
| Total | 77 | 77 | 76 | 77 | 77 | 77 | 77 |
| Mean | 3.24 | 3.18 | 2.91 | 3.2 | 2.95 | 2.88 | 3.06 |
| Std. Dev. | 0.56 | 0.56 | 0.78 | 0.59 | 0.63 | 0.64 | 0.53 |
| Std. Error | 0.064 | 0.063 | 0.089 | 0.068 | 0.072 | 0.073 | 0.06 |

Advanced Reporting Features

[USCA Home](#) • [Directories](#) • [Campus Map](#) • [Calendars](#) • [A to Z Index](#)

 **UNIVERSITY OF
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AIKEN**

Advanced Report Generation

[English Portfolio Assessment Interface](#) -> [Reporting](#) -> Advanced Report Generation

Filters

Select term(s):

Spring 2005
Summer 2005
Fall 2005
Spring 2006

Select major: Communications

Select gender: All

Select race: All

Select basis/type: All

Column/Row Variables

☒ Use row variables ☐ Use column variables

Column/row variable 1: Term

Column/row variable 2: None

Performance Variables

Performance variable 1: Average English Portfolio Scores (All)

Performance variable 2: Average SAT Critical Reading

Performance variable 3: Average AEGL 101 Grade

Performance variable 4: Average Cumulative College GPA

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Advanced Report: Race & Gender

English Portfolio Report
Average English Portfolio Scores, Average SAT Critical Reading Score, Average High School % Rank, Average Cumulative Collegiate GPA
for All Students
by Race, Gender
Term(s): Fall 2003, Spring 2004, Summer 2004, Fall 2004, Spring 2005, Summer 2005, Fall 2005, Spring 2006

| Race | Gender | # of Students | Average Clarity of Purpose Score | Average Quality of thought Score | Average Use of sources Score | Average Organization of Content Score | Average Language and Style Score | Average Grammar and Mechanics Score | Average Aggregate Score | Average SAT Critical Reading Score | Average High School % Rank | Average Cumulative Collegiate GPA |
|--------------------------------|--------|---------------|----------------------------------|----------------------------------|------------------------------|---------------------------------------|----------------------------------|-------------------------------------|-------------------------|------------------------------------|----------------------------|-----------------------------------|
| White (Non-Hispanic) | F | 659 | 3.56 | 3.57 | 3.34 | 3.53 | 3.4 | 3.28 | 3.45 | 512 | 25 | 3.19 |
| | M | 324 | 3.52 | 3.51 | 3.23 | 3.46 | 3.32 | 3.21 | 3.37 | 514 | 37 | 2.99 |
| American Indian/Alaskan Native | F | 1 | 4 | 4.5 | 4 | 4.5 | 4.5 | 4 | 4.25 | 550 | 19 | 2.86 |
| | M | 1 | 4 | 4.5 | 3.5 | 4 | 4 | 4 | 4 | 550 | 4 | 3.34 |
| Black/African-American | F | 222 | 3.18 | 3.1 | 2.96 | 3.13 | 2.98 | 2.87 | 3.04 | 430 | 28 | 2.67 |
| | M | 60 | 3.19 | 3.18 | 2.77 | 3.21 | 2.99 | 2.86 | 3.03 | 438 | 42 | 2.77 |
| Asian/Pacific Islander | F | 6 | 3.92 | 4.17 | 3.83 | 3.92 | 3.75 | 3.5 | 3.84 | | 34 | 3.55 |
| | M | 5 | 2.8 | 3.3 | 2.3 | 3 | 2.9 | 2.5 | 2.8 | 462 | 26 | 3.02 |
| Hispanic | F | 11 | 3.32 | 3.36 | 3.32 | 3.45 | 3.14 | 3 | 3.26 | 510 | 25 | 3.09 |
| | M | 10 | 3.65 | 3.69 | 3.09 | 3.7 | 3.25 | 3.05 | 3.4 | 532 | 21 | 3.16 |
| Race Not Reported | F | 29 | 3.62 | 3.72 | 3.38 | 3.62 | 3.53 | 3.47 | 3.56 | 494 | 33 | 3.28 |
| | M | 14 | 3.57 | 3.5 | 3.29 | 3.5 | 3.36 | 3.21 | 3.4 | 485 | 45 | 2.96 |
| Other | F | 1 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 390 | 49 | 2.72 |

Advanced Report: English 101 Grade

English Portfolio Report
Average English Portfolio Scores, Average SAT Critical Reading Score, Average High School % Rank, Average Cumulative Collegiate GPA
for All Students
by AEGL 101 Grade

Term(s): Fall 2003, Spring 2004, Summer 2004, Fall 2004, Spring 2005, Summer 2005, Fall 2005, Spring 2006

| AEGL 101 Grade | # of Students | Average Clarity of Purpose Score | Average Quality of thought Score | Average Use of sources Score | Average Organization of Content Score | Average Language and Style Score | Average Grammar and Mechanics Score | Average Aggregate Score | Average SAT Critical Reading Score | Average High School % Rank | Average Cumulative Collegiate GPA |
|----------------|---------------|----------------------------------|----------------------------------|------------------------------|---------------------------------------|----------------------------------|-------------------------------------|-------------------------|------------------------------------|----------------------------|-----------------------------------|
| A | 116 | 3.77 | 3.71 | 3.54 | 3.68 | 3.58 | 3.44 | 3.62 | 521 | 24 | 3.42 |
| B+ | 71 | 3.49 | 3.58 | 3.36 | 3.49 | 3.35 | 3.27 | 3.42 | 503 | 23 | 3.13 |
| B | 202 | 3.43 | 3.4 | 3.14 | 3.37 | 3.25 | 3.14 | 3.28 | 485 | 32 | 2.9 |
| C+ | 52 | 3.37 | 3.41 | 3.22 | 3.27 | 3.2 | 3.09 | 3.26 | 460 | 39 | 2.74 |
| C | 112 | 3.26 | 3.26 | 3.07 | 3.28 | 3.08 | 2.93 | 3.14 | 456 | 37 | 2.61 |
| D+ | 5 | 3 | 3 | 2.75 | 3.1 | 3 | 2.9 | 2.96 | 450 | 48 | 2.27 |
| D | 3 | 3 | 3 | 2.33 | 3.33 | 2.67 | 2.33 | 2.78 | 486 | 48 | 2.52 |
| F | 13 | 3.62 | 3.62 | 3.19 | 3.46 | 3.5 | 3.19 | 3.43 | 580 | 18 | 3.33 |
| Unknown | 769 | 3.48 | 3.47 | 3.21 | 3.45 | 3.3 | 3.18 | 3.35 | 504 | 26 | 3.09 |

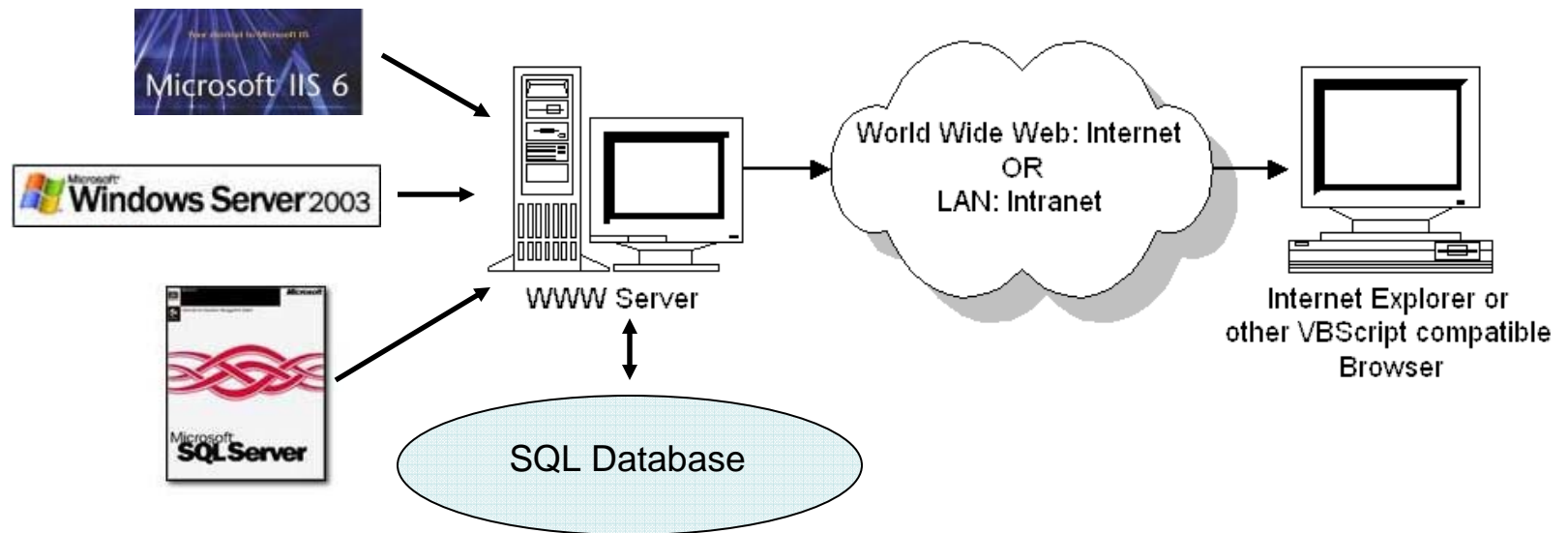
[Return to Advanced Reporting Options](#)

Advanced Report: By Term

| Term | # of Students | Average Clarity of Purpose Score | Average Quality of thought Score | Average Use of sources Score | Average Organization of Content Score | Average Language and Style Score | Average Grammar and Mechanics Score | Average Aggregate Score | Average High School % Rank |
|-------------|---------------|----------------------------------|----------------------------------|------------------------------|---------------------------------------|----------------------------------|-------------------------------------|-------------------------|----------------------------|
| Fall 2003 | 195 | 3.51 | 3.59 | 3.31 | 3.54 | 3.46 | 3.33 | 3.45 | 27 |
| Spring 2004 | 195 | 3.34 | 3.4 | 3.15 | 3.38 | 3.23 | 3.15 | 3.27 | 27 |
| Summer 2004 | 65 | 3.51 | 3.52 | 3.11 | 3.49 | 3.33 | 3.26 | 3.37 | 31 |
| Fall 2004 | 223 | 3.39 | 3.46 | 3.12 | 3.35 | 3.22 | 3.08 | 3.27 | 31 |
| Spring 2005 | 186 | 3.46 | 3.44 | 3.23 | 3.44 | 3.22 | 3.1 | 3.31 | 29 |
| Summer 2005 | 56 | 3.48 | 3.32 | 3.25 | 3.32 | 3.2 | 3 | 3.26 | 35 |
| Fall 2005 | 212 | 3.62 | 3.51 | 3.35 | 3.54 | 3.39 | 3.29 | 3.45 | 26 |
| Spring 2006 | 211 | 3.49 | 3.4 | 3.22 | 3.39 | 3.27 | 3.14 | 3.32 | 32 |

System Specifications

- Windows Server 2003 backend with Internet Information Server 6 (IIS6) and MS SQL Server 2003
- Interface implemented with Active Server Pages using VBScript



Database Sources and Design

- Integrates enterprise data with converted MS Excel files provided by Department

Scores from Department

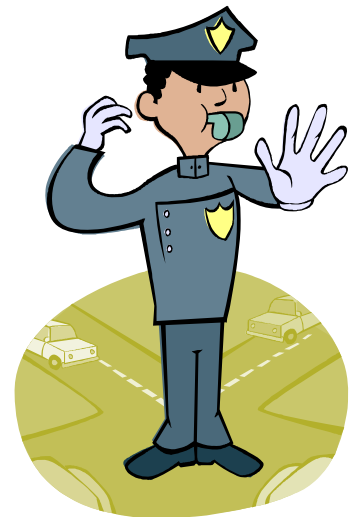
| ID# | Score1 | Score2 | Score3 | Score4 | Score5 | Score6 |
|------------|--------|--------|--------|--------|--------|--------|
| xxxxxxxxxx | 3 | 3 | 2 | 4 | 3 | 3 |
| yyyyyyyyyy | 4 | 3 | 2 | 3 | 3 | 4 |
| zzzzzzzzzz | 5 | 4 | 5 | 4 | 4 | 5 |
| Etc. | | | | | | |

Enterprise Data (Demographics, Academics)

| ID# | Gender | Race | Major | GPA | Etc. |
|------------|--------|------|-------|------|------|
| xxxxxxxxxx | F | 1 | 115 | 3.39 | |
| yyyyyyyyyy | F | 2 | 159 | 2.24 | |
| zzzzzzzzzz | M | 1 | 373 | 3.81 | |

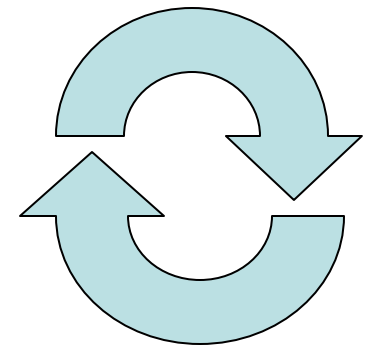
Security Overview

- Server is protected by university and local firewalls, server software is kept up to date
- Users must authenticate to USCA domain
- Transactions are encrypted by 128-bit Secure Socket Layer (SSL) protocol
- Local database table keeps track of who has access to what data
- Online scripts are written with input checking to guard against buffer overflows and SQL injection

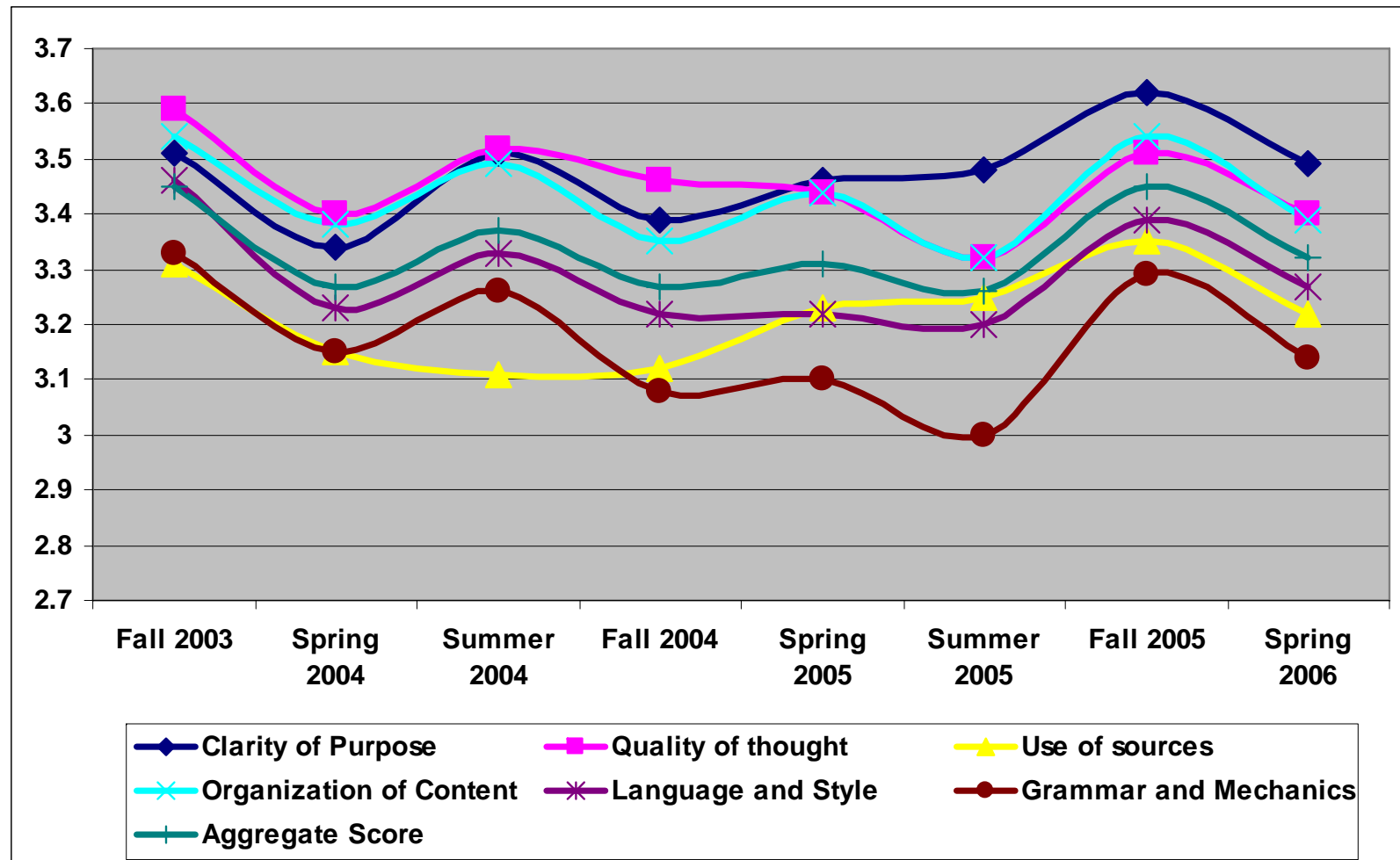


Closing the Loop

- Regular and public communication of results (via email list) promotes awareness, and all faculty have access to interface
- Department Chairs use results in annual assessment reports
- Curriculum adjusted based on results
- Delivery system used to leverage further assessment



Using Results: Overall Trends



School of Business



Pass rates used to monitor success in program learning outcome for communication skills.

Curriculum adjusted based on results in ABUS 345 Business Communication to address citation and documentation skills.

Use of results demonstrates “culture of continual improvement” to AACSB.

School of Education

- Passing portfolio is a prerequisite for student teaching.
- Pass rates used to monitor success in program learning outcome for communication skills (NCATE benchmark).
- Analysis of specific writing competencies with program outcomes planned.



The Dynamic Educator as Communicator

1. The Dynamic Educator as Communicator has excellent oral communication skills.
2. The Dynamic Educator as Communicator has excellent written communication skills.
3. The Dynamic Educator as Communicator facilitates the learning of all children.
4. The Dynamic Educator as Communicator effectively communicates with children, parents, and colleagues.

Department of Sociology

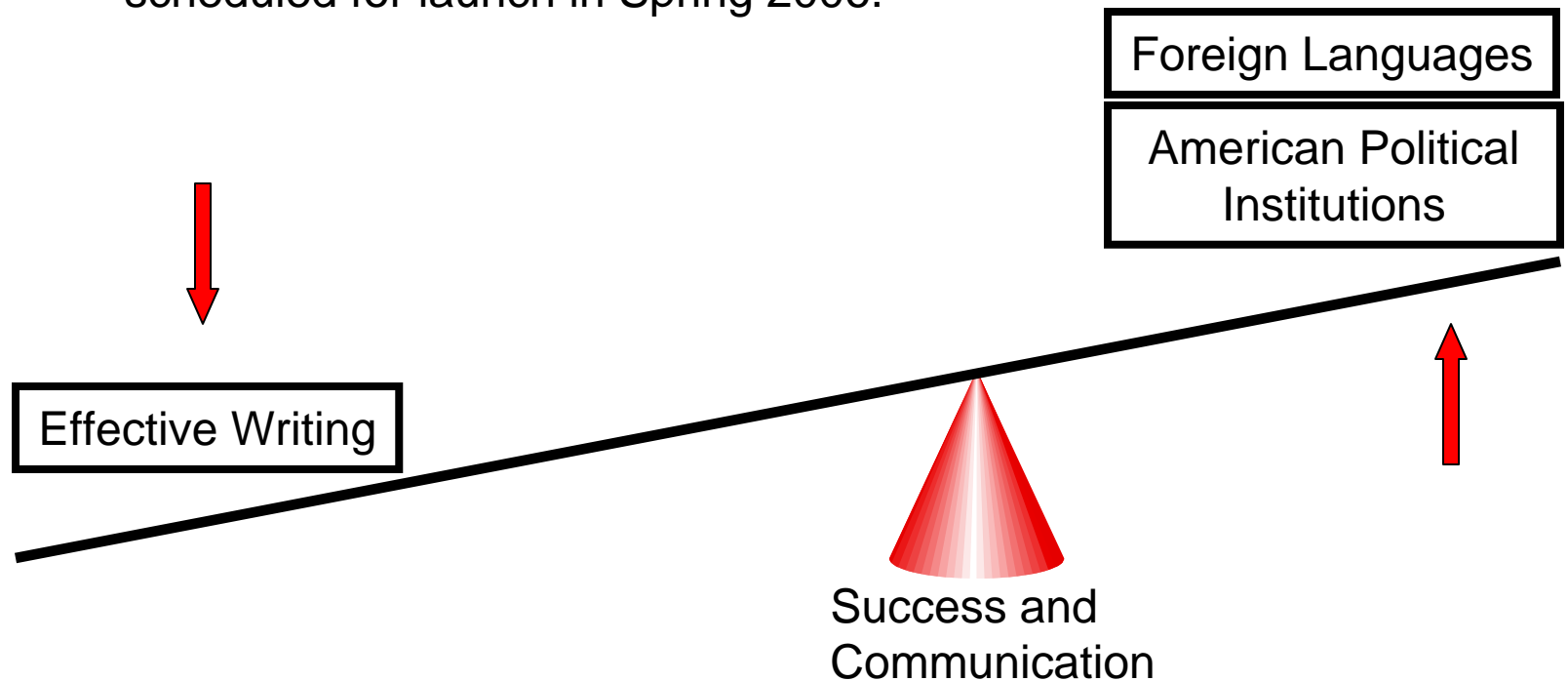
- Redesign of research methods course to include more emphasis on writing.
- Ongoing conversations about students who have marginal or failing scores on portfolio.
- Has fostered more robust communication between Departments in remediation process.



Leveraging Success

➤ Demonstration of interface and communication of results has fostered a culture of assessment:


- Foreign Language general education interface scheduled for launch in December 2005.
- American Political Institutions general education interface scheduled for launch in Spring 2006.



Foreign Language Advanced Interface

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Search

 UNIVERSITY OF
SOUTH CAROLINA
AIKEN

Advanced Report Generation

Language, Literature and Culture Assessment Interface -> [Reporting](#) -> **Advanced Report Generation**

Filters

Select term(s):

Fall 2005

Select Language: All Languages

Course Level: All Levels

Select major: All Majors

Select gender: All

Select race: All

Select basis/type: All

Column/Row Variables

☒ Use row variables ☐ Use column variables

Column/row variable 1: Term

Column/row variable 2: None

Performance Variables

Performance variable 1: Average LLC Assessment Scores (All)

Performance variable 2: Average None

Performance variable 3: Average None

Performance variable 4: Average None

Generate Report

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Foreign Language Report

Language, Literature and Culture Assessment Score Report for All Majors
Language: All Languages
Course Level: All Levels
Term(s): Fall 2005

| | <u>Reading</u> | <u>Writing</u> | <u>Listening</u> | <u>Speaking</u> | <u>Culture</u> | <u>Aggregate</u> |
|------------|----------------|----------------|------------------|-----------------|----------------|------------------|
| Below 2.0 | 7 | 7 | 6 | 4 | 8 | 8 |
| 2.0-2.49 | 24 | 37 | 22 | 36 | 29 | 16 |
| 2.5-2.99 | 0 | 0 | 0 | 0 | 0 | 37 |
| 3.0-3.49 | 52 | 65 | 61 | 74 | 117 | 46 |
| 3.5-3.99 | 0 | 0 | 0 | 0 | 0 | 43 |
| 4.0-4.49 | 78 | 68 | 83 | 82 | 51 | 57 |
| 4.5-5.0 | 89 | 55 | 59 | 35 | 45 | 43 |
| Total | 253 | 235 | 235 | 235 | 253 | 253 |
| Mean | 3.83 | 3.5 | 3.66 | 3.41 | 3.34 | 3.55 |
| Std. Dev. | 1.16 | 1.17 | 1.13 | 1.07 | 1.07 | 0.95 |
| Std. Error | 0.073 | 0.076 | 0.074 | 0.07 | 0.067 | 0.059 |

Future Plans

- **Expand usage to additional general education competencies.**
- **Conduct additional institutional studies.**
 - Performance by race, gender, and other variables.
 - Graduation rate studies.
 - Assist faculty in Scholarship of Teaching and Learning (SOTL)
- **Promote use of system for program review and assessment of learning outcomes in the major.**
 - Present uses to various faculty groups.
 - Document use of data for curricular adjustments.
- **Design administrative piece to revise goals and objectives.**
 - Add, deactivate, transform, and map goals and objectives.
 - Add more general education competencies.
 - Encourage units to adopt system for assessment of majors.



Contact Information

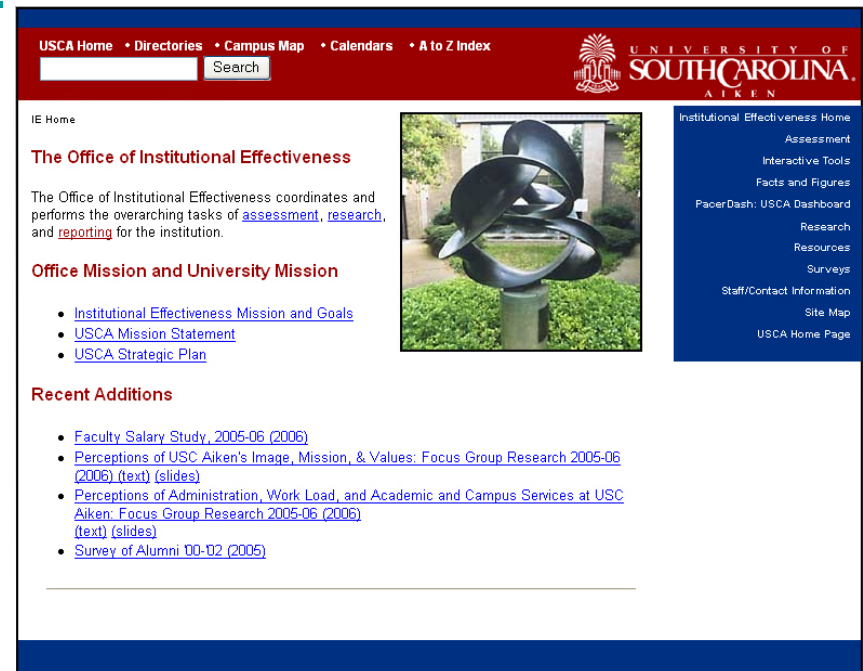
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U N I V E R S I T Y O F
SOUTH CAROLINA
A I K E N

Dynamic Delivery: Sharing Learning Outcomes Results Across the University

Dr. Braden J. Hosch, Director of Institutional Effectiveness

Association for Institutional Research
Annual Forum, Chicago, IL
May 14-18, 2006

| | Excellent | | Average | Weak | |
|---|--|---|--|------|--|
| | 5 | 4 | 3 | 2 | 1 |
| Clarity of Purpose | | | | | |
| Purpose, voice, audience awareness | Positions are clear; thesis / intent is obvious; complexities and various viewpoints are addressed. Clear sense of audience. | | Positions are evident, thesis / intent is evident; and some attempt is made to accommodate various viewpoints. Somewhat aware of audience. | | Lacks position on topics; thesis / intent is unclear; superficial; little to no addressing of various viewpoints. Uncertain grasp of audience. |
| Quality of thought | | | | | |
| Logic, evidence and support | Unified, and strong control of content; opinions and claims are well-supported with ample evidence. | | Generally unified; ideas are balanced, opinions and claims are adequately supported. | | Little evidence of control of ideas; ideas are not supported, or support is cliché / sloganeering. |
| Organization | | | | | |
| Unity, coherence, transitions | Ideas are well connected through structural and linguistic transitions; structure complements and completes content. | | Some evidence of structural and linguistic transitions; structure is generally adequate for the content. | | Overall unity and coherence are flawed; parts are poorly connected, and there is little evidence of planning or organization. |
| Use of Sources | | | | | |
| Attribution and documentation | Sources are clearly identified /synthesized; textual citations and works cited are correct. | | Mixed use of sources; some synthesis and evidence of citations in text and works cited. | | Obvious plagiarism; little to no citation of obvious source material in text or works cited; no synthesis of sources. |
| Language and Style | | | | | |
| Clarity and Effectiveness of Vocabulary / Diction, Syntax | Diction and syntax are well-chosen to express ideas; no redundancies. | | Acceptable language, although somewhat limited in vocabulary and syntactic fluency | | Language errors and limited choices in syntactical forms. Language limits and distracts from expression of ideas. |
| Grammar and Mechanics | | | | | |
| Grammar, agreement, punctuation, spelling, other _____ | Grammatical structures are well-chosen; no errors distract from meaning. | | Grammatical structures carry the meaning forward, although readers notice an occasional error. | | Grammar errors are so obtrusive that readers are seriously distracted by them. |

Comments:

Reader's initials _____