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University of South Carolina
BOARD OF TRUSTEES

April 25, 2014

The University of South Carolina Board of Trustees met at 1:50 p.m. Friday, April 25, 2014, in the Board Room at 1600 Hampton Street.

Members present were: Mr. Eugene P. Warr, Jr., Chairman; Mr. John C. von Lehe, Jr., Vice Chairman; Mr. Chuck Allen; Mr. Robert “Eddie” Brown; Mr. J. Egerton Burroughs; Mr. Mark W. Buyck, Jr.; Mr. Thomas C. Cofield; Dr. C. Edward Floyd; Mr. William C. Hubbard; Mr. Toney J. Lister; Mr. Miles Loadholt; Mr. Hubert F. Mobley; Ms. Leah B. Moody; Dr. C. Dorn Smith III.; Mr. Thad H. Westbrook; Mr. Mack I. Whittle, Jr.; Mr. Charles H. Williams; and Dr. Mitchell M. Zais. Mr. A.C. “Bubba” Fennell joined by telephone. Mr. William W. Jones, Jr. was absent.

Also present were faculty representative Dr. James H. Knapp and student representative Lindsay Richardson.

Others present were: President Harris Pastides; Secretary Amy E. Stone; Provost Michael D. Amiridis; Chief Operating Officer Edward L. Walton; General Counsel Walter “Terry” H. Parham; Chief Financial Officer Leslie Brunelli; Vice President for Student Affairs Dennis A. Pruitt; Vice President for Information Technology William F. Hogue; Vice President for Human Resources Chris Byrd; Athletics Director Ray Tanner; Vice President for Facilities and Transportation Derrick Huggins; Chief Communications Officer Wes Hickman; Executive Director for the Office of Economic Engagement William D. “Bill” Kirkland; Director of State Relations Trey Walker; Director of Government and Community Relations and Legislative Liaison Shirley Mills; Chief of Staff, President’s Office, J. Cantey Heath Jr.; University Foundations Executive Director Russell H. Meekins; Palmetto College Chancellor Susan A. Elkins; USC Upstate Chancellor Thomas Moore; Executive Vice Chancellor for Academic Affairs, USC Aiken, Dr. Jeff Priest; College of Arts and Sciences Dean Mary Anne Fitzpatrick; School of Law Dean Robert M. Wilcox; South Carolina School of Pharmacy Columbia Campus Dean Randall C. Rowen; College of Hospitality, Retail and Sport Management (HRSM) Dean Brian J. Mihalik; Senior Associate Dean for Academics and Research, Darla Moore School of Business, Brian Klaas; Associate Dean for Academic Affairs, College of Education, Zach Kelehear; Program Chair, Integrated Information

Technology, HRSM, Elizabeth Regan; Director of Academic Programs, Provost Office, Kristia Finnigan; Associate Director of Strategic Planning and Assessment Cameron Howell; University Treasurer Susan D. Hanna; Executive Director of Audit & Advisory Services Pam Doran; Director of Capital Budgets and Financing, Division of Administration and Finance, Charlie Fitzsimons; former Student Government President Chase Mizzell; the Reverend Dr. Andy Weems, Baptist Collegiate Ministry; University Technology Services Production Manager Matt Warthen; and Board staff members Debra Allen and Terri Saxon.

Chairman Warr called the meeting to order and stated that notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business. Mr. Hickman stated that no members of the media were in attendance for the meeting.

Chairman Warr welcomed everyone and invited the Reverend Dr. Andy Weems, representing the Baptist Campus Ministry, to deliver the invocation.

Chairman Warr stated that there was a need for the receipt of legal advice and to discuss personnel matters that were appropriate for Executive Session. Chairman Warr called for a motion to enter Executive Session. Mr. von Lehe so moved and Mr. Westbrook seconded the motion. The vote was taken and the motion carried.

Chairman Warr invited the following persons to remain: Trustees, President Pastides, and Secretary Stone.

Return to Open Session

I. Approval of Minutes

The following eight sets of minutes were presented for approval:

- A. Buildings and Grounds Committee, February 21, 2014
- B. Intercollegiate Athletics Committee, February 21, 2014
- C. Executive Committee, February 21, 2014
- D. Board of Trustees, February 21, 2014
- E. Health Affairs Committee, March 10, 2014
- F. Academic Affairs and Faculty Liaison Committee, March 28, 2014
- G. Audit and Compliance Committee, March 28, 2014
- H. Health Affairs Committee, March 28, 2014

Chairman Warr stated that there were no additions, deletions or corrections to the minutes; therefore, they stood approved as provided for review on the Board Portal.

II. Committee Reports

- A. Academic Affairs and Faculty Liaison Committee
(The Honorable Thad Westbrook reported)

The following personnel matters received all appropriate academic and administrative approvals and were presented without objection to the Academic Affairs and Faculty Liaison Committee on March 28, 2014, and, where appropriate, to the full Board in Executive Session earlier today.

1. Honorary Faculty Titles

Six requests for honorary faculty titles were posted on the Board Portal with the materials for this meeting. If approved, the following individuals will be awarded the titles indicated effective with their retirement:

For the title Professor Emerita:

Nancy Freeman

Pamela C. Jewett

For the title Distinguished Professor Emerita and Dean Emerita:

Donna L. Richter

For the title Distinguished Clinical Professor Emeritus:

William R. Boone

For the title Carolina Distinguished Professor Emeritus:

Tangali S. Sudarshan

For the title James Buchanan Duke SmartState Endowed Chair Emeritus in Healthcare Quality:

Jay Moskowitz

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of the six honorary faculty titles as presented.

Mr. Hubbard seconded the motion. The vote was taken and the motion passed.

2. Appointments with Tenure

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr.

Westbrook moved approval to award tenure to the following seven individuals:

Dr. Paul Bliese – Appointment with tenure at the rank of Associate Professor in the Management Department of the Darla Moore School of Business.

Mr. Stan Brown – Appointment with tenure at the rank of Professor in the Department of Theatre and Dance in the College of Arts and Sciences.

Dr. Yanyuan Ma – Appointment with tenure at the rank of Professor in the Department of Statistics in College of Arts and Sciences.

Dr. Sung Seek Moon – Appointment with tenure at the rank of Associate Professor, Director of the Korea-based Masters in Social Work Program in the College of Social Works and recipient of a fixed-term chair as Distinguished Chair in Social Work Research.

Dr. Donna Schmitt – Appointment with tenure at the rank of Associate Professor in the School of Accounting in the Darla Moore School of Business.

Dr. Michael Sonntag – Appointment with tenure at the rank of Professor and Regional Campus Dean at USC Sumter.

Dr. Steven Walczak – Appointment with tenure at the rank of Associate Professor in the Department of Integrated Information Technology in the College of Hospitality, Retail, and Sport Management.

Mr. Williams seconded the motion. The vote was taken and the motion passed.

3. Establishment of Seven Fixed-Term Chairs for Recruitment and Retention in the Darla Moore School of Business

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of the seven fixed-term chairs for recruitment and retention in the Darla Moore School of Business. Mr. Cofield seconded the motion. The vote was taken and the motion passed.

4. Program Proposals

- a. Graduate Certificate (GCERT) in Human Resources, USC Columbia
- b. Graduate Certificate (GCERT) in Business Analytics, USC Columbia
- c. Graduate Certificate (GCERT) in Financial Resource Management, USC Columbia
- d. Graduate Certificate (GCERT) in Qualitative Research, USC Columbia

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of the new graduate certificates as described in the materials posted on the Board Portal for this meeting. Mr. Burroughs seconded the motion. The vote was taken and the motion passed.

- e. Masters of Law (LL.M.) in American Business Law, School of Law, USC Columbia

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr. Westbrook moved approval of the new degree Masters of Law in American Business Law as described

in the materials posted on the Board Portal for this meeting. Mr. von Lehe seconded the motion. The vote was taken and the motion passed.

- f. Bachelor of Science (B.S.) in Industrial Process Engineering, USC Aiken

On behalf of the Academic Affairs and Faculty Liaison Committee,

Mr. Westbrook moved approval of the new degree Bachelor of Science in Industrial Engineering as

described in the materials posted on the Board Portal for this meeting. Mr. Lister seconded the motion.

The vote was taken and the motion passed.

- g. Dual Doctor of Pharmacy (PharmD)/Master of Health Information Technology (MHIT), USC Columbia

On behalf of the Academic Affairs and Faculty Liaison Committee,

Mr. Westbrook moved approval of the new dual degree Doctor of Pharmacy/Master of Health

Information Technology as described in the materials posted on the Board Portal for this meeting. Mr.

Mobley seconded the motion. The vote was taken and the motion passed.

- 5. Department Name Change: Department of Art to School of Visual Art and Design, USC Columbia

On behalf of the Academic Affairs and Faculty Liaison Committee, Mr.

Westbrook moved approval to change the name of the Department of Art to School of Visual Art and

Design. Mr. Allen seconded the motion. The vote was taken and the motion passed.

Also in the meeting of March 28, 2014, Mr. Westbrook said that the committee received an academic update from South Carolina Honors College (SCHC) Dean Steven Lynn. Dean Lynn introduced two SCHC seniors – Leila Heidari and Michael Hood – who shared their student experiences and their appreciation of the unique opportunities that the program has awarded them in the areas of research, internships, service learning, study-abroad and academic excellence.

Dean Lynn also introduced two SCHC faculty members, Associate Professor of Chemical Engineering Melissa Moss and Carolina Trustee Professor of Psychology Sandra Kelly, who described their experiences in working with SCHC students in the classroom as well as on research projects.

The committee was briefly addressed by Dr. Peter J. Brews, the new dean of the Darla Moore School of Business. Dean Brews said his first two-and-a-half months had been an impressive time in which he has had the opportunity to meet with many University stakeholders. He observed that the Darla Moore School of Business had great momentum and that the school, as well as the business community and South Carolina as a whole, were at the center of great opportunities.

B. Audit and Compliance Committee
(The Honorable J. Egerton Burroughs reported)

Mr. Burroughs reported that the Audit & Compliance Committee met March 28, 2014, and the following update of Board of Trustees policies required Board approval.

1. BTRU 1.06 Internal Audit

On behalf of the Audit and Compliance Committee, Mr. Burroughs moved approval to update the policy BTRU 1.06 Internal Audit to officially change the department name to Audit & Advisory Services and to make other changes, as presented at the March 28 committee meeting and as described in the materials posted on the Board Portal. Ms. Moody seconded the motion. The vote was taken and the motion passed.

2. BTRU 1.18 Conflict of Interest

On behalf of the Audit and Compliance Committee, Mr. Burroughs moved approval to update the policy BTRU 1.18 Conflict of Interest to make it consistent with the Bylaws of the Board of Trustees. Dr. Smith seconded the motion. The vote was taken and the motion passed.

3. BTRU 1.22 Reporting of Violations of State and Federal Laws or Regulations

On behalf of the Audit and Compliance Committee, Mr. Burroughs moved approval to update the policy BTRU 1.22 Reporting of Violations of State and Federal Laws or Regulations. Mr. Brown seconded the motion. The vote was taken and the motion passed.

4. BTRU 1.24 Internal Control Policy

On behalf of the Audit and Compliance Committee, Mr. Burroughs moved approval to update the BTRU 1.24 Internal Control Policy. Mr. Buyck seconded the motion. The vote was taken and the motion passed.

Mr. Burroughs said that Executive Director of Audit & Advisory Services Pam Doran presented three audits at the March 28 meeting. She reported that each of the programs audited was found to be properly managed within the scope of the review, and no reportable issues were discovered during the course of the audits for the College of Nursing's Healthcare Process Redesign Center, the College of Nursing's Center for Nursing Leadership, and TRIO's McNair Program.

In the Tracking Report, Ms. Doran told the committee that of nine outstanding audit issues, six had been resolved and progress was being made on the remaining three: USC Lancaster – Native American Pottery Special Collection; International Programs – Study Abroad Office; and Payroll.

Ms. Doran also told the committee that there were no reportable issues and that expenses were being properly managed within the scope of the Review of Calendar Year 2013 President’s Office and Board Office Expenditures.

In addition, Mr. Burroughs said the committee was provided an Updated Committee Matrix; and Mr. Walton provided a detailed Carolina on King update.

C. Buildings and Grounds Committee
(The Honorable William C. Hubbard reported on behalf of the Honorable William W. Jones, Jr.)

Mr. Hubbard said that the Buildings and Grounds Committee met earlier in the day and the following items required Board approval. First, Secretary Stone stated that the University declared its official intent, pursuant to Federal Regulations, to reimburse itself from the amounts of proceeds of the tax-exempt bond issue.

1. Project Approvals

a. Phase II Approval – Rutledge College and Legare/Pinckney Comprehensive Renovation

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to fund Phase II design and construction for a total project budget of \$15,800,000 funded with \$7,150,000 Housing Revenue Bonds, \$7,150,000 Housing Maintenance Reserve, and \$1,500,000 of institutional funds. The motion also called for the initial motion that contained incorrect information to be replaced with the corrected motion as subsequently presented.

Mr. von Lehe seconded the corrected motion. The vote was taken and the motion passed. Mr. Fennell abstained from voting on the motion.

b. Other Approval: Wardlaw/Drayton Hall Fire Alarm System Replacement

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to establish and fully fund this project with a budget of \$300,000 to be funded with Institutional Capital Project Funds. Dr. Smith seconded the motion. The vote was taken and the motion passed.

2. Gift Naming Opportunities

On behalf of the Buildings and Grounds Committee, Mr. Hubbard moved to approve the following gift namings as recommended by the Gift Naming Opportunities Committee and posted on the Board Portal.

a. Department of Athletics: “The Sparrow Family Gamecock Club Suite”

- b. The Darla Moore School of Business: “The Michael R. and Julie C. Brennan Group Study Room”
- c. USC School of Law: “The Andrew N. Poliakoff Student Organization Meeting Room”
- d. USC Lancaster
 - i. “The David Blackwell Office”
 - ii. “The Nancy Eunice Davidson Bradley Office”
 - iii. “The Margaret Jackson Bundy Office”
 - iv. “The Ken and Amelia Davis Office”
 - v. “The Scientia Potentia Est Office”
 - vi. “The Elizabeth and Chauncey Gregory, Jr. Office”
 - vii. “The Town of Heath Springs Office”
 - viii. “The Dr. William L. McDow Office”
 - ix. “The Laney and Brenda Purser Office”
 - x. “The J.C. and Libby Rainey Office”
 - xi. “The Dr. and Mrs. D. A. Rucker Office”
 - xii. “The Bruce and Michelle Brumfield Classroom”
 - xiii. “The Margaret J. Edwards Classroom”
 - xiv. “The Robert H. Edwards Classroom”
 - xv. “The Julia J. Emanuel Memorial Classroom”
 - xvi. “The William Henry Ward Classroom”
 - xvii. “The Henry L. Johnson Classroom”
 - xviii. “The Odell and Betsy Steele Classroom”
 - xix. “The Wells Fargo Classroom”
 - xx. “The Frankie and Michelle Faile Classroom”
 - xxi. “The Stan and Dianne Johnson Classroom”
 - xxii. “The Lancaster County Partners for Youth, Inc. Classroom”
 - xxiii. “The Procter & Gamble-Duracell Manufacturing Classroom”
 - xxiv. “The John T. Stevens Foundation Classroom”
 - xxv. “The Comporium Classroom”
 - xxvi. “The First Citizens Foundation Classroom”
 - xxvii. “The Springs Memorial Hospital Classroom”
 - xxviii. “The Palmetto Conference Room”
 - xxix. “The Lancaster County Natural Gas Authority Atrium”
 - xxx. “The Anne Springs Close Outdoor Classroom”

Mr. Cofield seconded the motion. The vote was taken and the motion passed.

Mr. Hubbard said that the committee also received a status update on the Five-Year Capital Improvement Plan.

D. Health Affairs Committee
(The Honorable C. Dorn Smith reported)

Dr. Smith said that the Health Affairs Committee met on Friday, March 28, 2014, at which time the following reports were received for information.

Dean Jeanette Andrews updated the committee on the College of Nursing, sharing that the college’s focus was the pursuit of excellence in the areas of research, practice, education, partnerships and

promoting a healthy climate. She reported that the college's research portfolio was growing and it had two research centers – the Cancer Survivorship Center and the Healthcare Process and Redesign Center – and operated a nurse practitioner managed primary health clinic, the Children and Family Health Center, at which about 3,000 patients a year were seen. She said the college's graduate programs were ranked among the top 3 percent in the country in the 2014 rankings by *U.S. News and World Report*, noting that graduate enrollment is growing and the program is producing highly employable students. Dean Andrews also reported that currently the most in demand degree was the Bachelor of Science in Nursing. Health Affairs Committee members raised some concerns about the upper division admissions process. Dean Andrews and Kimberly Glenn, assistant dean for Undergraduate Admissions, explained that going forward, admission into the upper division will be based on the core curriculum only (electives will not be a factor). In addition, a science GPA of 3.0 must be maintained by the student. Students already are counseled and advised on the competitive nature of admittance to the upper division and about alternate options of study. A brochure featuring eight alternate career paths is being distributed to students. In addition, students now receive earlier notification (prior to the fourth semester) of acceptance into the upper division. Currently, there is no ranking system available to provide students with real-time information on their class rank; however, discussion about the feasibility of implementing such a system is in process.

Dr. Smith said that Secretary Stone presented a report from USC School of Medicine Greenville – Joint Board Liaison Committee's (JBLC) February 4, 2014, meeting on behalf of Committee Chairman Mack I. Whittle, Jr. She reported that USC School of Medicine (USCSOM) Greenville Dean Jerry R. Youkey provided the JBLC an update on the current interview process for the class of 2018. There were 2,747 applications received for the incoming class of 75. About 500 of these are South Carolina residents.

Secretary Stone said that Derek Payne, chief financial officer for the Greenville Health System, provided the JBLC second quarter financials, noting expenses were favorable. He said that recruitment of faculty was continuing and a staffing plan was recently completed. Dean Youkey also reported on the recent Clinical Learning Environment Review (CLER) site visit by the Accreditation Council for Graduate Medical Education (ACGME). Three main areas were evaluated: resident knowledge of patient safety and quality; the medical school's preparation of students for residency; and the learning environment. Dean Youkey informed the JBLC that things were on track for the upcoming Liaison Committee on Medical Education (LCME) site visit scheduled for July 13-16, 2014.

Secretary Stone also told the Health Affairs Committee that President Pastides discussed with the JBLC the training of third-year, Columbia campus medical students, which will move to Florence in Fall 2014. President Pastides emphasized that he would like to continue to have the expertise of Dean Youkey and the Greenville Health System to assist with this effort.

E. Student-Trustee Liaison Committee
(The Honorable Leah B. Moody reported)

Ms. Moody said that the Student-Trustee Liaison Committee met earlier in the day and welcomed newly elected Student Government (SG) officers from throughout the USC System. She said that four campuses were scheduled to present reports. She said the committee heard from Student Government Association (SGA) President Brandon Newton from USC Lancaster who shared information about student recruitment efforts and educational activities. The committee also heard from SGA President Candice Owens and Vice-President Rebekah Kayce Edwards from USC Union who shared their experiences beyond the classroom in the community and extra-curricular activities. SGA President Alexander Oliver then shared his and USC Aiken's efforts to develop deeper relationships. Finally, the committee heard from SG President Lindsay Richardson from USC Columbia. Ms. Richardson shared her team's four-point vision of pride, diversity, advocacy for students, and encouragement of student leadership. Ms. Moody said that the student leaders offered informative reports highlighting numerous activities and accomplishments on their campuses.

F. Executive Committee
(The Honorable Eugene P. Warr, Jr. reported)

Before beginning the Executive Committee report, Chairman Warr said that there was a Board of Visitor (BOV) matter to cover. The Chairman said that Mr. Allen had recommended the appointment of Moe Brown as the BOV representative to fill the vacant 10th Judicial Circuit position. He then asked for a motion to that effect. Dr. Smith so moved and Mr. Brown seconded the motion. The vote was taken and the motion passed.

During the Executive Committee's meeting earlier in the day, Chairman Warr said that three contracts with values exceeding \$750,000 and a Bond Resolution were approved for recommendation to the full Board for action.

1. Speech and Hearing Research Center Lease

On behalf of the Executive Committee, Chairman Warr moved approval of a five-year lease of 17,719 square feet of space on the third floor of 1224 Sumter Street in Columbia for use

by the USC Speech and Hearing Research Center at a total cost of \$998,111. The lease agreement as presented by Mr. Parham to the Executive Committee was posted on the Board Portal for all Trustees to review. Mr. von Lehe seconded the motion. The vote was taken and the motion passed.

2. Wiley Subscription Services

On behalf of the Executive Committee, Chairman Warr moved approval of a five-year contract with Wiley Subscription Service to provide online access to electronic journals across a host of academic disciplines at a total cost of \$3,653,177. Mr. Burroughs seconded the motion. The vote was taken and the motion passed.

3. EBSCO Subscription Services

On behalf of the Executive Committee, Chairman Warr moved approval of a one-year contract with EBSCO Subscription Services to provide online access to electronic journals and databases at a total cost of \$4,404,000, for which EBSCO, acting as the University Libraries' agent for negotiating with journal publishers, will be paid \$104,855. Mr. Cofield seconded the motion. The vote was taken and the motion passed.

4. Faculty/Staff Awards Program Resolution

On behalf of the Executive Committee, Chairman Warr moved approval of the following resolution: "The Secretary of the Board of Trustees is hereby authorized to approve on behalf of the Board of Trustees written criteria for awards that are part of the University of South Carolina Faculty/Staff Awards Program and that do not exceed \$25,000 in value in any fiscal year. The Secretary of the Board shall annually provide the Board of Trustees an updated list of all awards in this program." The list of these awards is available in the Resource Center on the Board Portal and will be updated at the beginning of each fiscal year.

Mr. Westbrook seconded the motion. Mr. Fennell asked that the current list be updated to correct outdated information related to administrators responsible for the various awards. The vote was taken and the motion passed.

5. Bond Resolution: Rutledge College and Legare/Pinckney Comprehensive Renovation

On behalf of the Executive Committee, Chairman Warr moved approval of a Higher Education Revenue Bond Resolution authorizing up to \$8.2 million for the purpose of obtaining financing for the renovation of Rutledge College and Legare/Pinckney on the Columbia Campus and up to \$20,000,000 in refunding bonds. The authorized amount of \$8.2 million will provide funding to complete

the projects and the amount necessary for issuance costs and a debt service reserve, if required, associated with the bonds. The intent is to service the bonds with housing revenues. Refunding bonds will be issued only with agreement from the State Treasurer's Office and in the event that market conditions provide a material financial advantage. Mr. Lister seconded the motion. The vote was taken and the motion passed.

In other business during the morning meeting, Chairman Warr reported that the Executive Committee approved a one-year subscription services contract with LYRASIS for under \$750,000 and an amendment to the 2013 agreement between USC and Corporate Solutions, LLC that allows the 501(c)(3) use of space in the new Darla Moore School of Business. He reminded Board members that Corporate Solutions is a subsidiary of the Business Partnership Foundation, which works to enhance and improve DMSB. Both of these contracts were available on the Board Portal for review by Trustees.

The Executive Committee also received an update on OneCarolina and emerging IT initiatives from Vice President for Information Technology Bill Hogue. Dr. Hogue reported that new systems for financial and business operations are scheduled to go live on July 1, 2015. New systems for human resources are scheduled to go live on January 1, 2016. He also described emerging initiatives in predictive data analytics, research cyber infrastructure, and cognitive computing.

III. Report of the Alumni Association

Mr. Brown reported that April's semi-annual Board of Governors meeting was very well attended. Presentations were made by Senior Associate Athletics Director Charles Bloom, who offered an Athletics Department and Gamecock Club update; and Midlands Authority for Sports, Conventions and Tourism CEO Bill Ellen, who addressed the association's new partnership with the authority. Other meeting highlights included an update on the association's fundraising efforts; a report on the University's communications strategy; as well as a report on the association's Carolina Action Day at the State House and other advocacy efforts, including information about new software to help the association in its outreach and advocacy efforts that was made possible by a donation from Board of Trustee member Mack I. Whittle.

Mr. Brown also reported that four members of the Board of Governors were each elected for another three-year term (Amy Faulkenberry, Bob Royall, Lisa Bishara and Frances Ashe-Goins); while Deepal Eliatamby was re-elected secretary and John Wentzell was re-elected treasurer; and Tommy Preston will serve as the association's new president-elect. Mr. Brown went on to explain that the association had created a new organizational structure to better align it to effectively support the new services agreement

with the University. Under the new organizational structure, there will be four divisions – operations, communications and advocacy, alumni engagement, and membership and development.

Wrapping up his report, Mr. Brown said that the association’s recent membership drive had netted \$143,000 in additional net revenue and that construction, which began March 31, was underway on the new Alumni Center with an estimated completion date of June 2015.

IV. Report of the President

This beautiful spring day belies the turbulence that continues throughout American public higher education. The most recent national enrollment figures are not good – the U.S. enrollment in public higher education is down 2 percent and way down at for-profit institutions, and also way down at small private institutions.

I am so happy that enrollments are not down at USC Columbia or in the system as a whole. May the first is the day across the country when students’ deposits are due to colleges and universities. USC is faring well, bucking the trend and I’m confident that in Columbia, and in the system as a whole, our enrollments will be stable or up.

You heard earlier that the good news about USC is spreading as gaged by the number of people who take their visits to Carolina. The Visitors Center offered 15 percent more visits than the year before.

In 2013, Moody’s bond-rating agency downgraded the debt ratings of 21 public universities but, of course, not ours. They cited “declining state funding,” we have that; “flat or declining enrollment,” we don’t have that; and “lack of expense containment,” we don’t have that. We’re doing a lot at Carolina to contain costs. As you know, we’re operating under our new administrative reorganization that this board approved on the 21st of February. We analyze every proposed new expense under a magnifying glass. The starting question right out of the gate is will it advance student success? If not, there’s no conversation; if so, the proposal can at least carry forward for conversation.

We do need to examine new revenue streams and the board will be hearing more about my plans to deliver online education to new audiences, those that badly desire what we can offer and those that have the ability to pay; more on that later.

Around our campuses, it’s clear how much of a sorely needed facelift we’re getting. Again, my thanks to our University Architect Derek Gruner; every project is in favor of our core mission, taking better care of our students. You heard, but I’m delighted to reiterate that the Darla Moore School of Business will begin offering limited classes this summer and a dedication in the fall. The Women's quad will be back online this fall; Mass Communications renovation in the old health sciences building is well underway. This month construction began on a new student housing project, a unique, private 878-bed facility that

will allow upperclassmen to live in the heart of the west campus.

Goethe referred to architecture as ‘frozen music;’ if that’s the case, then USC will become an increasingly beautiful symphony of architecture supporting thriving education. But right now, we’re not ready for the symphony we’re in the rehearsal phase of symphonic music.

A few recent recognitions that you may, or may not know about, Professor Milind Kunchur was named the 2014 South Carolina Professor of the Year at a (ceremony) with Governor Haley this past week.

A large number of students have been offered some of the country’s most prestigious honors including Goldwaters, Fulbrights, and NSF Graduate Research Fellowships. I recently learned that one of our distinguished USC alumni, Michael LaForgia, just won a Pulitzer Prize. He’s a former Daily Gamecock editor, now at the Tampa Bay Times. At 30, he is the youngest reporter on the staff to have ever won the award.

It is a celebratory time of year, of course, 6,616 degrees will be awarded system wide during our May commencements beginning next week. An even better number, though, since 2008 when my presidency began, 55,228 degrees have been awarded; more than under any other president in the history of the University, including many who served far longer than I have. I’m very proud of that number.

There will be speakers, parents, photos, tassels, ribbons, and this year, for the first time a Leadership cord. And on Monday, we’ll recognize 94 students, the first in the University to graduate with distinction in leadership. We’ll have a special ceremony for them on Monday and you will see them wearing their cord at graduation. They had to maintain a high GPA and fulfill additional requirements in one of four pathways: community service, global learning, research, or professional and civic engagement. It is my goal that a majority of Carolina students someday will graduate with distinction in leadership.

Summer will come quickly. We will take a short breath and then prepare for my State of the University in the fall, which I’m already thinking about and preparing for, then we’ll have freshman convocation, new student orientations, and many other things.

In closing, Coach Spurrier and I started a new tradition – this is the second year that he came over after the spring football game with the Gamecock football players who are either graduating or departing for the NFL draft this year, there are 14 of them. I was excited as any fan would be, but this wasn’t about autographs or photographs or anything like that. Just 14 wonderful young men, with big appetites I might add, humbly saying goodbye to their president and to their football coach; wonderful Gamecocks through and through.

One final thought, on Sunday Coach Tanner and I will travel to Atlanta where we will be meeting with all the SEC universities to figure out the schedule for SEC football – how many Western division games, how many SEC required games. I think it already has been published that Coach Tanner and I and Coach Spurrier would prefer to keep it at eight SEC games with no permanent Western division opponent. We would like every one of our Gamecock players to be able in their four years to cycle through and either play against at home or visit every other university in the SEC. I don't have great hopes that that will be the prevailing vote; there are quite a few teams that want to keep their permanent rival across the division. But I have higher hope that there will be eight rather than nine required SEC games.

V. Report of the Outgoing Student Government President

Chairman Warr called Chase Mizzell and President Pastides to join him at the podium. He welcomed the former Columbia Campus Student Government President and asked Secretary Stone to read the framed certificate to be presented to Mr. Mizzell in recognition of his service as Student Government President and for his contribution as the student representative to the Board of Trustees:

Presented to Chase Mizzell by the Board of Trustees of the University of South Carolina in appreciation for outstanding contributions and service to the University.
March 2013 to March 2014.

Signed Harris Pastides, President; Gene Warr, Chairman of the Board of Trustees; and Amy Stone, Secretary of the Board of Trustees.

Chairman Warr then offered Mr. Mizzell the opportunity to comment on his tenure as Student Government President.

Mr. Mizzell thanked everyone, making the following comments:

It has been an incredible honor to spend time with each of you in the Board Room, but more importantly, individually. Mr. President, Mr. Chairman, Ms. Secretary, each of the Board members, each of the Administrators and friends, the relationship that you have invested with me has been meaningful. When Gene says that I may be somewhere one day, it is, no doubt, due to many of the efforts and mentoring and support that you have provided me. And I want to particularly thank you for the individual mentorship and relationships that you've created. For me, people are what matter most and that relationships can be the most important thing in life.

If I am to have just a couple of hopes for the University as I am leaving, one is that we maintain a commitment and an understanding of what it means to be a liberal arts institution. That we understand that we never forget and we never give up our commitment to educating students; to challenging and building character; to encourage them to discover; and to think about ethics. That we never sacrifice

those things at the altar of job acquisition or ratings, but that we understand that the power of the University is in its strength to develop people, not just students.

I gave my last tour on campus today to a group of prospective graduates, as we call them. I always end my tours by saying that when you walk across the stage and you turn your tassel, it is our sincere hope that you not only leave as a better student but as a better person because that is what being a university is about. And, I always almost comically, but very seriously say, with any luck as a Carolinian you will come back and dedicate much time and effort to investing in those people who have invested so much in you.

Second, I hope you will continue, and I am very proud of the dedication we've put into, access. Giving students the opportunity to succeed is integral to being a public institution. There is no greater moment. I experienced this as president when we took our system campus (student government) presidents to Washington, D.C. There was a distinct moment, when we walked out of the Vice President of the United States Office, when one of the system campus presidents walked up to me – let me give you the back story quickly before I tell you what she said. Before the trip, she had never left South Carolina, she had never been on a plane, and she had never ridden the Metro, and of course, had never been near major political figures. And in a matter of two days, she flew to D.C., took the Metro in downtown, and one day later she found herself sitting next to the Vice President of the United States.

As she walked out, she looked at me and said, 'Chase this has turned my world upside down. This has changed my perspective on everything; on who I can be on what I can accomplish, on what impact I can have on the world.' I can find no greater purpose in a university than to shatter the glass ceiling of every South Carolinian; that we take them in and we challenge them and we push them and we give them every opportunity to become more than they ever could have imaged.

I can't leave without congratulating Ms. Lindsay Richardson. She has put in an incredible amount of work. She has been an excellent leader. But, I also would like to congratulate (the Board) for the opportunity that (it has) to work with her. Don't take it for granted; learn from her character and her dedication. Invest time in her as you have in me. She is going to be an incredible leader.

Thank you to each of you. I hope that in the future that I can maintain a relationship both personal and professional with many of you. And, I'm confident in saying that as I'm leaving the University it is due to (your) efforts that I will leave not only as a better student, but as a better person. And, undoubtedly, as a Carolinian for life.

'Forever to thee.'

Chairman Warr thanked Mr. Mizzell and announced there was an additional matter that needed to

be considered in executive session. He asked for a motion to enter executive session for the receipt of legal advice.

Before the motion, Mr. Burroughs asked for a future discussion on establishing or not establishing a debt limit for the University. Mr. von Lehe voiced his support of such a topic and Chairman Warr indicated that could be done. Dr. Smith then made the motion to enter executive session for receipt of legal advice; Ms. Moody seconded the motion; the vote was taken and the motion passed.

Chairman Warr invited the following persons to remain: Trustees, President Pastides, Secretary Stone, Mr. Parham, Mr. Walton, Ms. Brunelli, Mr. Byrd, Ms. Doran, and Provost Amiridis.

Return to Open Session

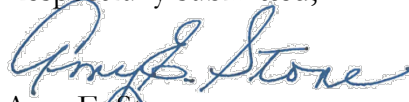
VI. Other Matters

There were no other matters to come before the committee.

VII. Adjournment

Since there were no other matters to come before the Executive Committee, Chairman Warr declared the meeting adjourned at 5:15 p.m.

Respectfully submitted,

A handwritten signature in blue ink that reads "Amy E. Stone". The signature is fluid and cursive, with the first name "Amy" and last name "Stone" clearly legible.

Amy E. Stone
Secretary