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University of South Carolina
BOARD OF TRUSTEES

Academic Affairs and Faculty Liaison Committee

March 15, 2019

The Academic Affairs and Faculty Liaison Committee of the University of South Carolina Board of Trustees met at 11:10 a.m. on Friday, March 15, 2019, in the Alumni Center's C. Edward Floyd Boardroom.

Members present were Ms. Leah B. Moody, Chair; Mr. C. Dan Adams; Dr. C. Edward Floyd; Mr. William C. Hubbard; Mr. Richard A. Jones; Ms. Rose Buyck Newton; Mr. John C. von Lehe Jr., Board Chairman; and Mr. Hubert F. Mobley, Board Vice Chairman. Mr. A.C. "Bubba" Fennell III and Mr. Robert F. Dozier participated by phone.

Other Board members present were Mr. J. Egerton Burroughs; Mr. Toney Lister; Mr. Miles Loadholt; Dr. C. Dorn Smith III; Ms. Molly M. Spearman; Mr. Eugene P. Warr Jr.; Mr. Thad H. Westbrook; and Mr. Mack I. Whittle Jr.

Also present were Columbia Faculty Senate Chair Marco Valtorta; Columbia Student Government President Taylor Wright; Faculty Liaison Committee members Bethany Bell; Andrew Graciano and Lizabeth Zack.

Others present were President Harris Pastides; Secretary J. Cantey Heath Jr.; General Counsel Walter "Terry" H. Parham; Chief Operating Officer Edward L. Walton; Provost Joan T.A. Gabel; Vice President for Student Affairs Dennis Pruitt; Chief Audit Executive Pam Doran; Chief Information Officer Doug Foster; Chief Communications Officer Wes Hickman; Athletics Director Ray Tanner; Vice President for Human Resources Caroline Agardy; Chief Diversity Officer John H. Dozier; Vice President for Facilities and Transportation Derrick Huggins; Vice President for Research Prakash Nagarkatti; Assistant to the President for System Affairs Eddie King; Associate Provost for Academic Programs Tena B. Crews; Palmetto College Chancellor Susan Elkins; USC Aiken Chancellor Sandra Jordan; USC Beaufort Chancellor Al Panu; USC Upstate Chancellor Brendan Kelly; Associate Vice President for Administration and Finance and Medical Business Affairs Jeffrey L. Perkins III; College of Arts and Sciences Dean Lacy Ford; College of Education Dean Jon Pedersen; Executive Director for the Office of Economic Engagement William D. "Bill" Kirkland; Executive Director for Strategic Initiatives Jack Claypoole;

University Treasurer Pat Lardner; University Budget Director Joe Sobieralski; Director of State Government and Community Relations Derrick Meggie; Director of Public Affairs, Jeff Stensland; Co-Directors for Interprofessional Education for the Health Sciences Professor Betsy Blake, College of Pharmacy and Professor Teri Browne, College of Social Work; College of Education Professors Gloria Boutte and Rose Ylimaki; College of Education Clinical Assistant Professor Michele Myers; USC Lancaster Assistant Professor of History Ernest Jenkins; Administrative Assistant, Office of the Provost, Katie Sites; Former Trustee Thomas C. Cofield and his wife Janet Cofield; Student Campbell Mims; University Technology Services Production Manager Matt Warthen; and Board staff members Terri Saxon and Ina Wilson.

I. Call to Order

Chair Moody called the meeting to order, welcomed those in attendance, and asked everyone at the table to introduce themselves. Secretary Heath confirmed Trustee participation by telephone. Ms. Moody stated notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business. Mr. Hickman said Hannah Dear with *The Daily Gamecock*, Chris Clark with *Gamecock Central* and John Whittle with *The Big Spur* were in attendance.

MOTION TO ENTER EXECUTIVE SESSION

Ms. Moody stated there were personnel matters dealing with honorary academic titles, appointments with tenure, as well as honorary degree nominations appropriate for discussion in Executive Session. Ms. Newton moved to enter Executive Session and Mr. Hubbard seconded the motion. The vote was taken and the motion carried.

The following individuals were invited to remain: Trustees, President Pastides, Secretary Heath, Provost Gabel, Mr. Parham and Mr. Walton.

EXECUTIVE SESSION

RETURN TO OPEN SESSION

II. USC Columbia

Chair Moody called on Provost Gabel to present the USC Columbia agenda items.

A. Establish the William Arthur Fairey II Endowed History Professorship in the College of Arts and Sciences

Provost Gabel reported the purpose of the proposed chair position is to recruit or retain an outstanding professor in the History Department. The criteria established by the gift agreement outlines that the recipient be USC Columbia department faculty member suitable for appointment as full professor who is nationally and internationally recognized as a leading scholar as well as an excellent teacher. The professorship will be fully funded per the gift agreement by the estate of William Arthur Fairey II. The term of the professorship is three years but will be renewable according to university policies and will include a stipend of \$10,000 annually.

Chair Moody called for a motion to recommend approval by the full Board of the proposed William Arthur Fairey II Endowed History Professorship in the College of Arts and Sciences, as presented and described in the materials posted on the Board Portal. Mr. Hubbard so moved and Dr. Floyd seconded the motion. The vote was taken and the motion carried.

B. Program Modification – College of Education

— Master of Arts in Teaching (MAT) in Elementary Education

Ms. Gabel said the College of Education is proposing a program modification to reduce the number of credit hours in the MAT in Elementary Education from 51 to 33, which will allow students to complete the degree requirements in one year. She explained MAT programs are intended for students who have already completed a bachelor's degree in another field that did not lead to teacher certification and serve as a pipeline program to develop the pool of candidates who are licensed to teach.

Through a curriculum audit and peer program assessment, it was noted by the College of Education that there was content overlap in several courses and peer elementary education programs had less credit hours ranging from 30-48 credit hours. This modification will put the degree program more in line with peers while continuing to provide MAT teacher candidates with the necessary skills to be successful in the classroom through innovative teaching approaches such as embedded methods coursework, which meet in elementary school settings and are co-led by university-based education faculty and school-based

educators. A cohort of 14-15 students is expected to begin each summer semester. The expected start date is May 2020 and no new faculty or resources will be needed.

Chair Moody called for a motion to recommend approval by the full Board of the proposed program modification to the MAT in Elementary Education in the College of Education, as presented and described in the materials posted on the Board Portal. Ms. Newton so moved and Mr. Adams seconded the motion. The vote was taken and the motion carried.

Trustee Spearman commended Provost Gabel and Dean Pedersen for addressing this issue noting it was important to offer quality programs without redundancy. This effort, she said, would help South Carolina in the tremendous crisis it faces to provide high-quality teachers in every one of its classrooms.

C. New Centers: College of Education

1. Center for the Education and Equity of African American Students

Provost Gabel reported that the College of Education proposes to establish the Center for the Education and Equity of African American Students (CEEAS). The mission of the Center is to focus on the academic achievement gap in this group. The CEEAS is expected to engage in a highly collaborative way with P-12 education and become an epicenter of forward-thinking research on what it means to successfully educate the African American student population. There are 26 faculty members at the University who are committed to affiliate with this proposed center, as well as faculty across the country who have expressed interest in serving as affiliate faculty. The Center will be under the exceptional leadership of University faculty members Dr. Gloria Boutte, Executive Director, and Dr. Jennifer Reed, Director.

The CEEAAS will receive funding for the first three years from the College of Education while Center personnel seek funding from other sources (state, federal, foundation, etc.). Beginning fiscal year 2021-2022, the Center will be responsible for generating 100% of the funding necessary to support the staffing, operation and activities of the Center (with the exception of the Executive Director's and Director's faculty base salary, which will continue to be funded by the College of Education).

Chair Moody called for a motion to recommend approval by the full Board of the proposed Center for the Education and Equity of African American Students as presented and described in the materials posted on the Board Portal. Dr. Floyd so moved and Mr. Mobley seconded the motion. The vote was taken and the motion carried.

Trustee Spearman said this was a critical area and thanked the University Leadership for taking on this responsibility.

2. Center for Innovation in Higher Education

Provost Gabel said the mission of the proposed center is to bring a multidisciplinary perspective to complex social, political, and economic issues in higher education today. The center will be a hub that focuses on innovative practices in higher education around topics such as: best practices for higher education leadership, successful college outreach programs, and building collaborative partnerships. Exceptional University faculty leading the Center will be Dr. Rose Ylimaki, Executive Director and Dr. Simone Gause, Research Associate Director who already have some grant funding flowing in and therefore; do not require any start-up support for the proposed center.

Chair Moody called for a motion to recommend approval by the full Board of the proposed new Center as presented and described in the materials posted on the Board Portal. Mr. Hubbard so moved and Ms. Newton seconded the motion. The vote was taken and the motion carried.

Trustee Spearman applauded this initiative saying quality leadership can make or break a school system and this Center would develop better leaders in education, which is a need in South Carolina.

In response to a question by Mr. Wright, Provost Gabel agreed the two proposed centers could and would work together to improve educational outcomes of African American students not only in K-12 education but in higher education as well, with a particular focus on African American males who as a group have the lowest graduation rate at the University.

III. USC Palmetto College

A. New Sites to offer Associate of Arts and Associate of Science (AA/AS) degrees

1. Blythewood High School
2. Gilbert High School
3. Ridge View High School
4. White Knoll High School
5. Lexington Two Innovation Center
6. Richland Two Institute of Innovation

Chair Moody called on Chancellor Elkins who said Palmetto College was requesting approval for six new educational delivery sites to offer dual enrollment and AA/AS courses. She said this was a partnership with area high schools in Richland and Lexington County School Districts.

Chair Moody called for a motion to recommend approval by the full Board of the proposed new Palmetto College educational delivery sites, as presented and described in the materials posted on the

Board Portal. Ms. Newton so moved and Mr. Mobley seconded the motion. The vote was taken and the motion carried.

Trustee Spearman said it was exciting to see these programs being established by the University as they would translate into great benefits for students in terms of on-time degree completion and affordability.

Mr. Mobley added that programs like this set the stage for what was being worked on in communities with the University of Possibilities programs. Chancellor Elkins thanked Mr. Mobley for mentioning the University of Possibilities program and agreed that exposure to higher education opportunities needed to begin even prior to students entering high school.

IV. USC Aiken

A. New Programs

1. BA in Chemistry

Chancellor Sandra Jordan said the proposed degree will complement the existing BS in Chemistry program and provide more choices and flexibility for students. No new faculty will be required to offer this new program.

Chair Moody called for a motion to recommend approval by the full Board of the proposed new program, Bachelor of Arts in Chemistry at USC Aiken, as presented and described in the materials posted on the Board Portal. Mr. Adams so moved and Dr. Floyd seconded the motion. The vote was taken and the motion carried.

2. BA in Communication and Digital Arts

Chancellor Jordan reported the proposed program addresses the rapidly emerging arena of digital arts. The BA in Communication and Digital Arts will expand on the existing concentration in digital marketing and formalize it into a stand-alone degree, allowing students to dive deeper into this field.

Chair Moody called for a motion to recommend approval by the full Board of the proposed new program, Bachelor of Arts in Communication and Digital Arts at USC Aiken, as presented and described in the materials posted on the Board Portal. Mr. von Lehe so moved and Mr. Adams seconded the motion. The vote was taken and the motion carried.

3. BA in Music

Chancellor Jordan said the proposed BA in Music would allow students

the option of pursuing an area of interest in music education or music performance.

Chair Moody called for a motion to recommend approval by the full Board of the proposed new program, Bachelor of Arts in Music at USC Aiken, as presented and described in the materials posted on the Board Portal. Ms. Newton so moved and Mr. Mobley seconded the motion. The vote was taken and the motion carried.

4. BFA in Creative and Professional Writing

Chancellor Jordan reported the proposed program will have two areas of writing focus preparing students to gain employment in the business world (professional writing focus) and/or help them succeed in graduate school (creative writing focus).

Chair Moody called for a motion to recommend approval by the full Board of the proposed new program, Bachelor of Fine Arts in Creative and Professional Writing at USC Aiken, as presented and described in the materials posted on the Board Portal. Mr. Adams so moved and Mr. Hubbard seconded the motion. The vote was taken and the motion carried.

B. Program Modification: New Sites

1. BS in Nursing – offer at USC Sumter and USC Union

Chancellor Jordan said USC Aiken was requesting approval to offer their Bachelor of Science in Nursing program at two new delivery sites: USC Sumter and USC Union.

Chair Moody called for a motion to recommend approval by the full Board to offer USC Aiken's Bachelor of Science in Nursing program at USC Sumter and USC Union, as described in the materials posted on the Board Portal. Mr. Jones so moved and Dr. Floyd seconded the motion. The vote was taken and the motion carried.

2. BA in Early Childhood Education and BA in Elementary Education – offer at USC Sumter

Chancellor Jordan said USC Aiken is requesting approval to offer these two programs at the proposed delivery site of USC Sumter.

Chair Moody called for a motion to recommend approval by the full Board to offer USC Aiken's Bachelor of Arts in Early Childhood Education and Bachelor of Arts in Elementary Education programs at USC Sumter, as presented and described in the materials posted on the Board Portal. Ms. Newton so moved and Mr. Jones seconded the motion. The vote was taken and the motion carried.

V. USC Upstate

A. New Program: BA in Community Health

Chancellor Kelly reported the proposed BA in Community Health degree program addresses a high-need area in the region that USC Upstate wants to meet. With existing resources, one new faculty member would be required for the new program.

Chair Moody called for a motion to recommend approval by the full Board of the proposed new program, Bachelor of Arts in Community Health at USC Upstate, as presented and described in the materials posted on the Board Portal. Mr. Jones so moved and Mr. Adams seconded the motion. The vote was taken and the motion carried.

B. Program Modification: BA in Middle Level Education

Chancellor Kelly reported USC Upstate proposes to make a curriculum change to its current middle level education program, shifting to a single concentration area; with a cognate. Currently, teacher candidates are required to be certified in two content areas; although data indicates the majority of the students in the Middle Level program were primarily interested in teaching in only one content area; perhaps more importantly, program completers are hired and employed by most schools in the region for a single content area. He said the proposed modification would remove obstacles from teacher training in middle level education. Also, the change will allow students to focus more in-depth on one content area.

Chair Moody called for a motion to recommend approval by the full Board of the proposed new program, Bachelor of Arts in Middle Level Education at USC Upstate, as presented and described in the materials posted on the Board Portal. Dr. Floyd so moved and Ms. Newton seconded the motion. The vote was taken and the motion carried.

C. New Certificate: Global Competence

Chancellor Kelly said USC Upstate is requesting approval for a new certificate program in Global Competence. The program targets a need in the Upstate region where international investment is very high and feedback received from international industry partners indicates the need for employees with a sense of a global economy. The certificate will be able to serve as a credential for students to communicate this competency to employers.

Chair Moody called for a motion to recommend approval by the full Board of the new Certificate in Global Competence at USC Upstate as presented and described in the materials posted on the Board Portal. Ms. Newton so moved and Mr. Adams seconded the motion. The vote was taken and the motion carried.

VI. Adjournment

There being no other items to come before the committee, Chair Moody adjourned the meeting at 12:10 p.m.

Respectfully submitted,

J. Cantey Heath, Jr.
Secretary